

Climate 21 Vision, Strategy & Framework

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Why do we need Climate Action?



Sustainability trends are shifting markets



Investors

integrating ESG* into investment decisions

76%

growth in the UK between 2015 and 2017



Consumers

Shift to more sustainable products and services

42%

of consumers walk away from the brand in frustration.

One in five (21 percent) never come back



Employees

Focus career choices on responsible employers

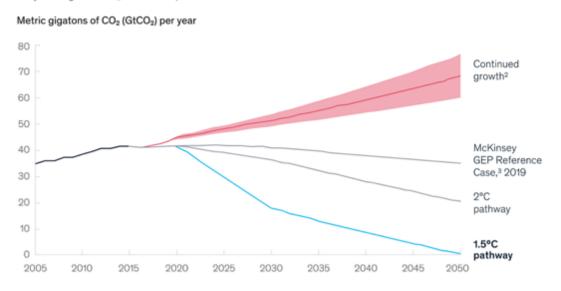
15%

of Fortune 1000 employees satisfied with employer action on environmental impact.

Climate action is high on the CEO agenda

~ 50% reduction in CO2 emissions needed over the next 10 years for a 1.5 degree pathway

Projected global CO₂ emissions per scenario¹

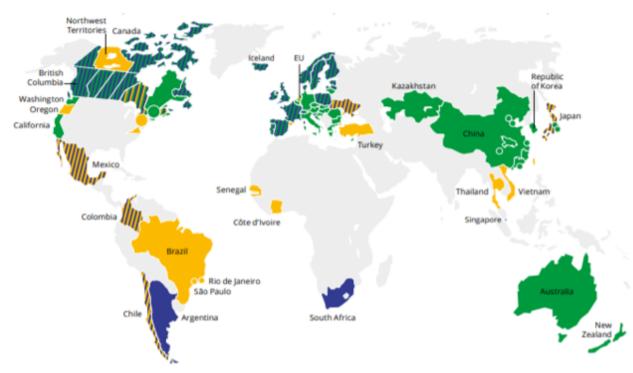




Business Models?
Sourcing strategy?
Location strategy?

Product Portfolio?

Climate Action requires a coherant global strategy



Summary map of regional, national and subnational carbon pricing initiatives implemented, scheduled for implementation and under consideration (ETS and carbon tax)

Local complexities
are creating new
pressures to
steer planning and
decision making globally
with greater transparency

Traditional Annual GHG reporting is no longer adequate



Source: World Bank Carbon Markets

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Leaders across all industries are taking action









don't insure coal fired power plants any longer

going for zero emission vessels

take CO₂ out of supply chain

integrate carbon risk into investment strategy



















Climate 21





Ecological

Honor the 2030+ carbon reduction promises



Economical

- Safeguard the "license to operate"
- Be a viable investment on the capital market
- Make business model, product portfolio, and operations resilient to climate related regulation

Fighting Climate Change:

CO₂e at the intersection of ecological, economical, and social sustainability



Social

Leave a livable planet to our children and grandchildren



Climate Action Challenges and how they impact the business

Market Risks

- Market is changing with focus on Climate Action. With that, the behavior of consumers and supply chains.
- Competition will have new niches to play in.

Regulatory Risks

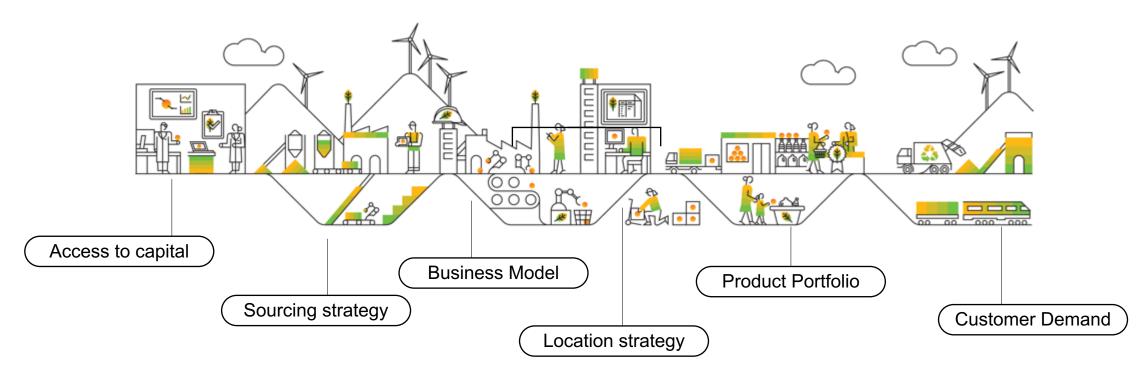
- Standards / regulations
- Future regulations expected
- Increased costs/taxation
- Missing benchmarking

Investor Risks

- Need to prove ability to react on requests for Climate Action to stay attractive for Investors
- Safeguard the "license to operate"

Reputational Risks

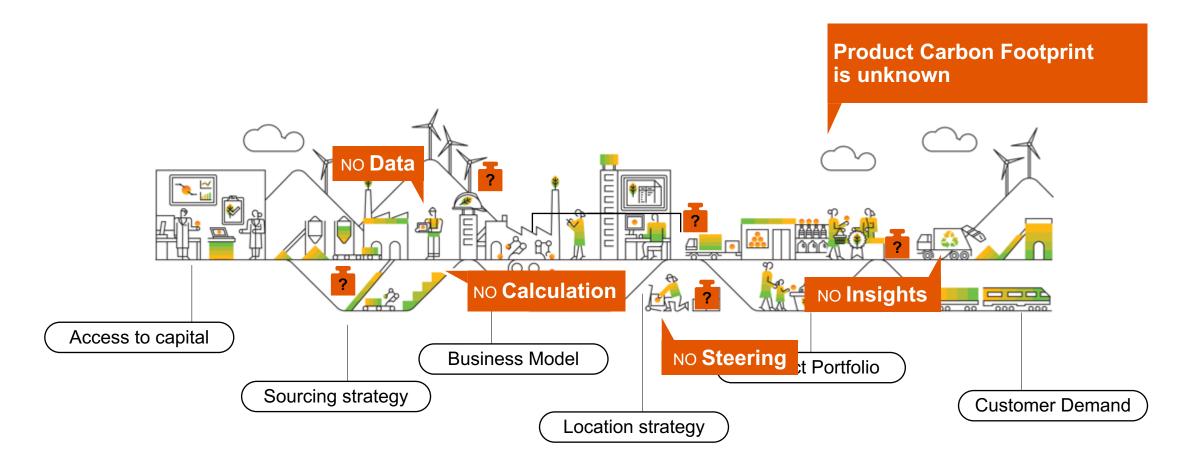
- Consumers distribute opinions fast via internet.
- Missing Climate Action can destroy the reputation of a company.
- Not getting the right talent



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Climate Action Challenges and what is hindering the mitigation

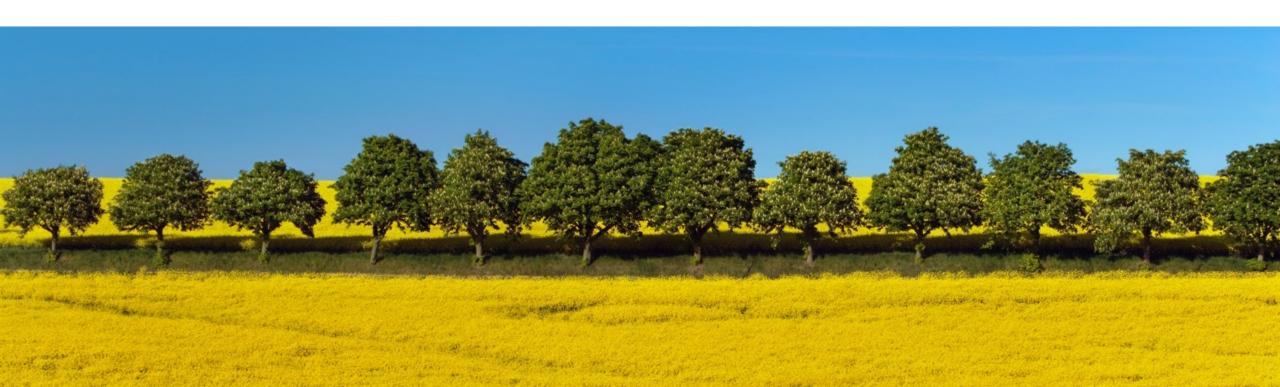
Market Risks Regulatory Risks Investor Risks Reputational Risks



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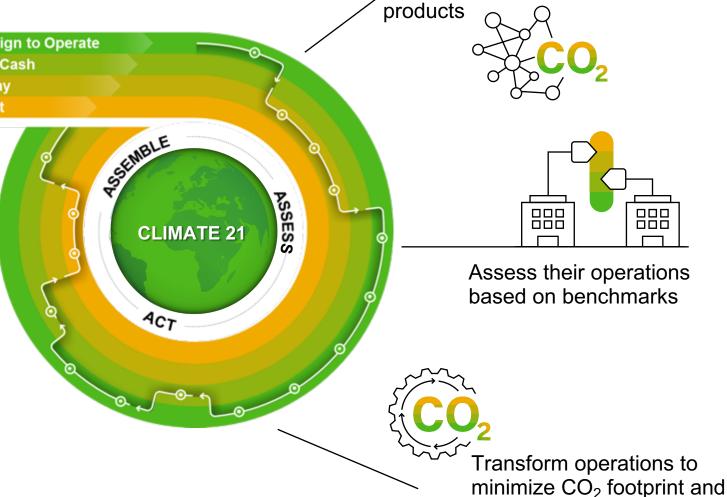
Create transparency on the Product CO2e Footprint



Climate 21 – Product Direction & Vision

Design to Operate
Lead to Cash
Source to Pay
Record to Report

We will embed sustainability as a new dimension of success into analytical and transactional applications to enable an Intelligent Enterprise to minimize CO₂e, across entire value chains – from cradle to gate.



Collect information of the CO₂

improve product portfolio

footprint of their inputs and

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Climate Action Risk Mitigation Strategy

Market Risks

- Open to support different standards
- Influence definition of regulations

Regulatory Risks

- Benchmark to investment alternatives
- Define Targets and actions

Investor Risks

- Optimize product Portfolio and pro-duction parameters
- Best-in-class products
- Reduce energy, water, waste

Reputational Risks

- Be an exemplar in the industry related to products and operations
- Invest into innovative products and processes



- Business Activities
- Quantity Structures
- "BoM"
- Inputs (Energy, Material and Components)

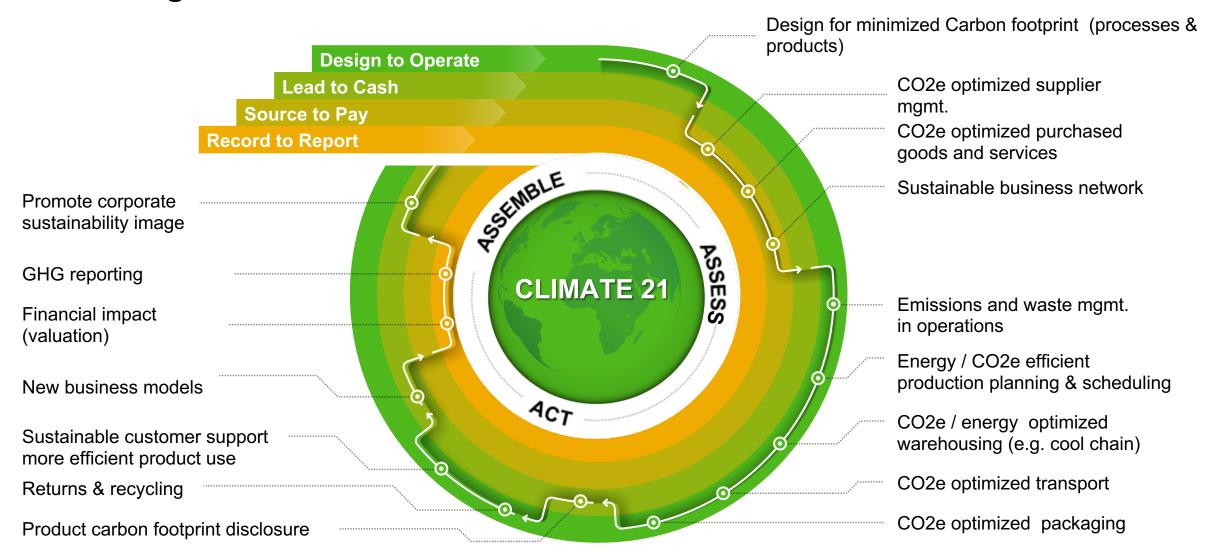
- ✓ Completeness ✓
- Accuracy
- ✓ Real-time
- ✓ Actionable Decision Support
- ✓ Auditable Reporting
- ✓ Reliable Forecasting

Act to transform your operations, products, portfolio, and business models.

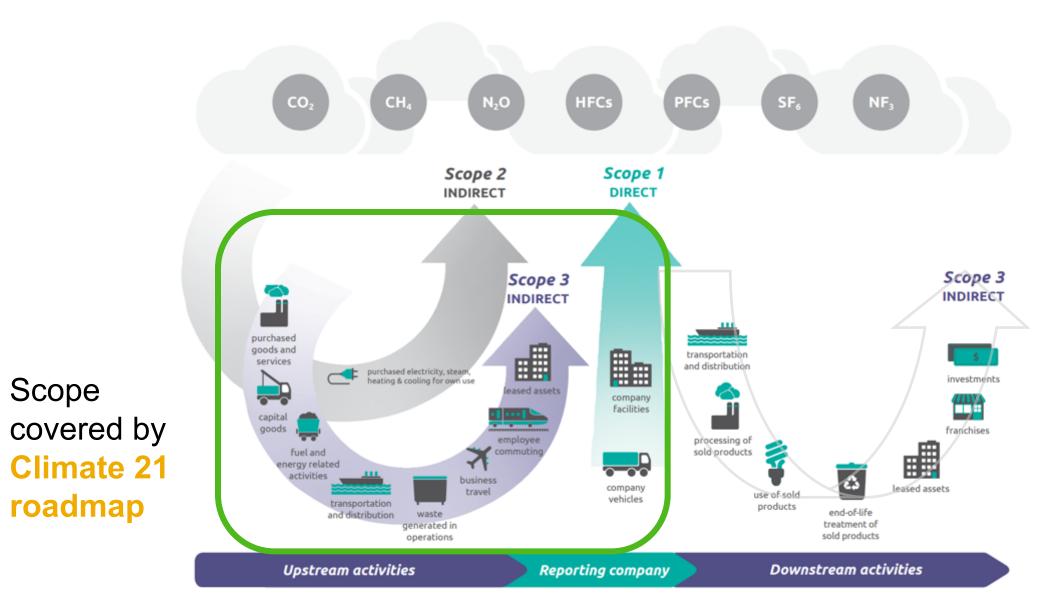
 Integration into transactional systems to transform supply chain and execution

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E2E Processes View – Embedding the new dimension for Climate Action



GHG Protocol Scopes and Emission



^{*} see GHG Protocol http://ghgprotocol.org/

Climate 21 Vision - CO₂ Transparency end-to-end

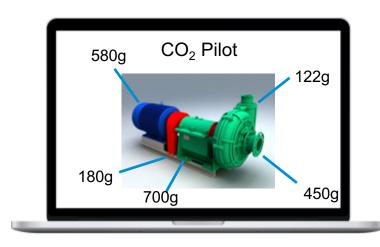
Enterprise

Safeguard the license to operate by making business models, product portfolio, and operations resilient to carbon regulation.

Business Operations

Track and optimize the carbon footprint of products and services from cradle to gate.





Consumers

Empower consumers to make responsible buying decisions with carbon footprint information about products and services.



Why SAP?

75% of the worlds transactions touch a SAP system

We have the analytical tools and transaction systems to help our customers on a global scale







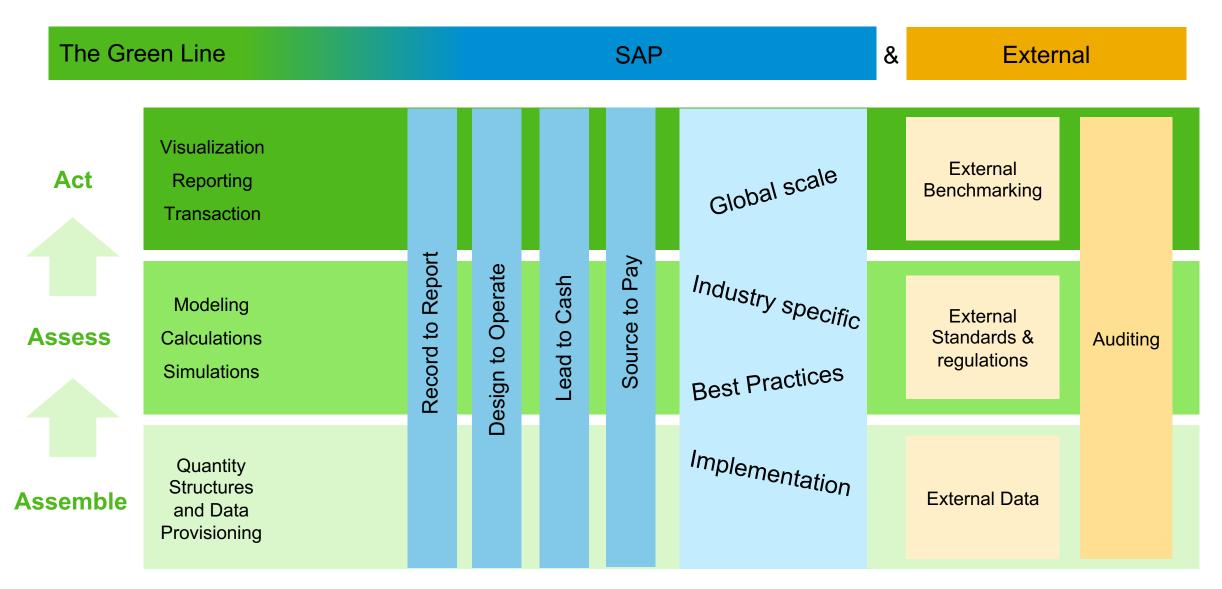
along the full supply chain and across all industries

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Climate 21 A New Dimension



Climate 21 Solution Overview



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Climate 21 Roadmap



Climate 21 Product Roadmap - Key Use Cases

2020

SAP Product Carbon Footprint analytics 2021

Carbon Accounting integrate to Finance

2022

Integrate into
Operations & Supply Chain

2023

Integrate into
Product Design, Industry 4.0,
Business Networks

Sustainable Intelligent Suite: Networks, Circular Economy, Design for Sustainability

C21 Act: Operations & Supply Chain

C21 Assess: Foundation

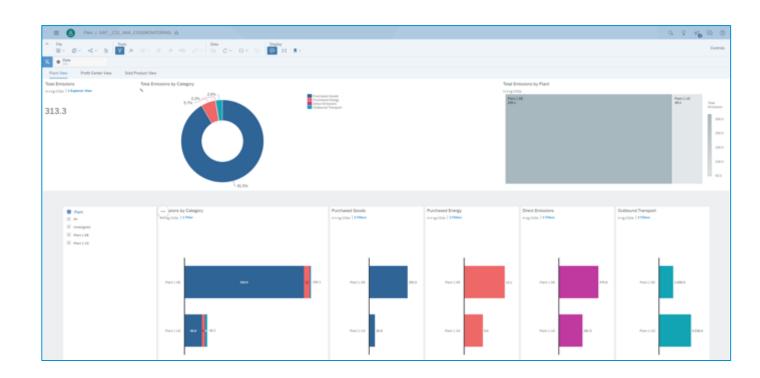
C21 Assemble: **Product Carbon Footprint Analytics**

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SAP Product Carbon Footprint Analytics



SAP Product Carbon Footprint Analytics



Supporting Applications

- SAP S/4HANA Enterprise Management
- SAP Analytics Cloud

Objective

Analyze the product carbon footprint.

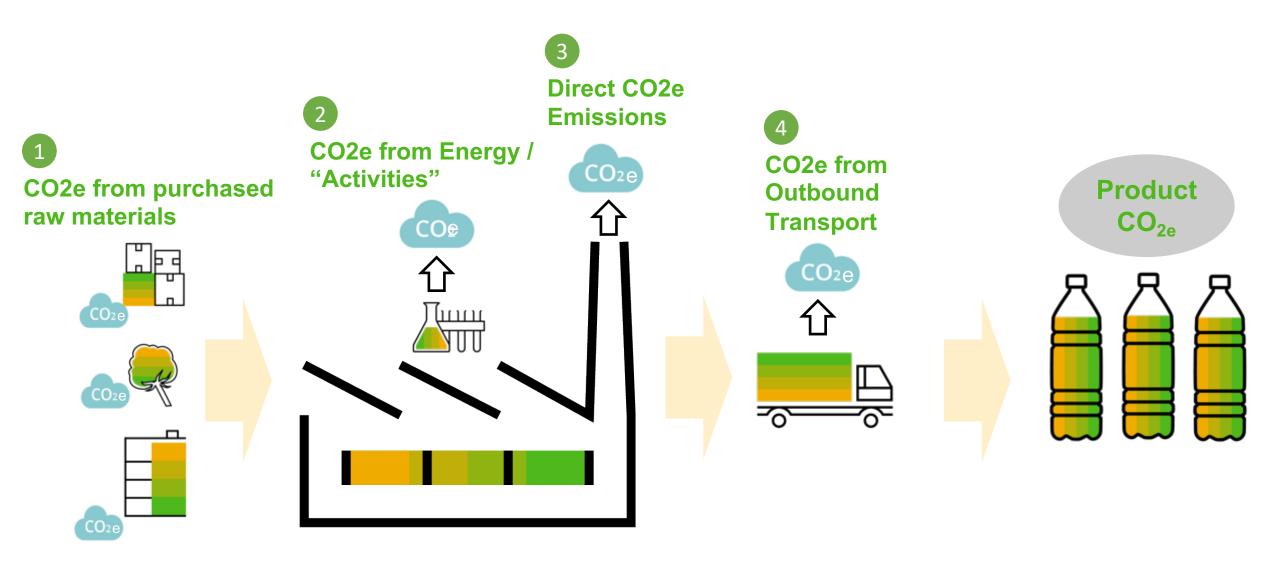
Capabilities

- CO2e analysis by Plant, Profit Center and Product.
- Maintain CO2 values for transport, direct emissions, electricity and purchased goods

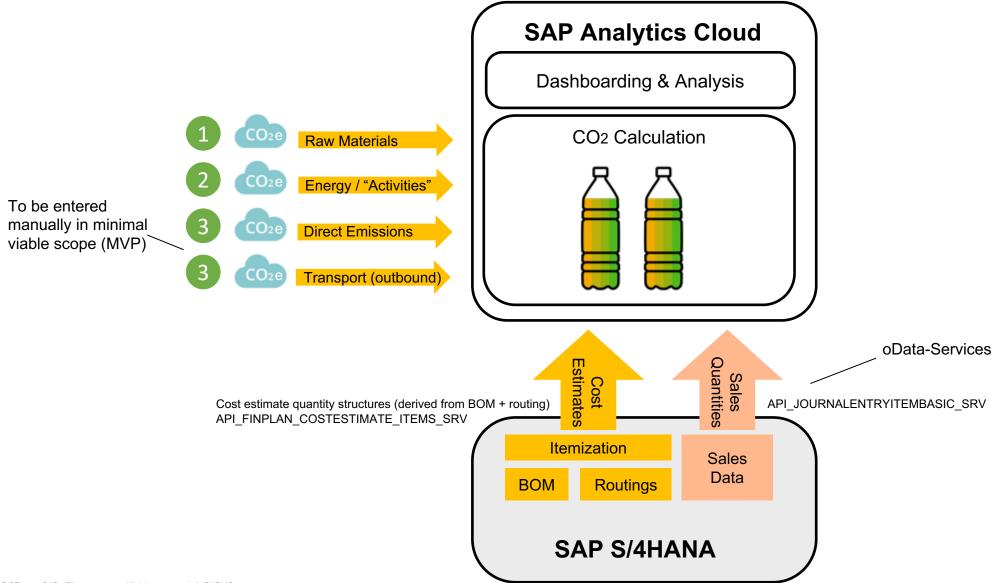
Benefit

Transparency on CO2 details

Product Carbon Footprint Analytics: Coverage of Emission Categories in Release 1



SAP Product Carbon Footprint Analytics Architecture



Further Information

Customer Connect Community

Goal 13: Climate Action

Diginomica Interview with Christian Klein speaking about sustainability and Climate 21

SAP Investor Magazin 2020: Interview Thomas Saueressig

Video: CEO Christian Klein on Sustainability

Position paper

<u>LinkedIn article: Thoughts from Davos: Intelligent Enterprises Will Be Sustainable Organizations</u>



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